

UWC BERHAD
Registration No. 201801012223 (1274239-A)
(Incorporated in Malaysia)

Minutes of the Seventh Annual General Meeting (“7th AGM”) of **UWC Berhad** (“**UWC**” or “**the Company**”) held at Sri Mas Ballroom, Level 4, Bayview Hotel Georgetown Penang, 25A Farquhar Street, 10200 George Town, Penang Malaysia on Monday, 6 January 2025 at 2.32p.m.

Present

Board of Directors

- | | | |
|----|--|--|
| 1. | Dato' Wan Hashim Bin Wan Jusoh ("Dato' Chairman") | Independent Non-Executive Chairman Shareholder |
| 2. | Dato' Ng Chai Eng | Executive Director & Group Chief Executive Officer Shareholder |
| 3. | Dato' Lau Chee Kheong | Executive Director & Group Chief Operating Officer Shareholder |
| 4. | Dato' F'ng Meow Cheng | Independent Non-Executive Director Shareholder |
| 5. | Dato' Lio Chee Yeong | Independent Non-Executive Director Shareholder |
| 6. | Puan Jariyah Binti Hashim | Independent Non-Executive Director |
| 7. | Dr. Ng Chin Liang, Matin ("Dr. Matin Ng") | Deputy Group Chief Executive Officer & Alternate Director to Dato' Ng Chai Eng Shareholder |
| 8. | Ms. Ng Sze Yen | Deputy Group Chief Operations Officer & Alternate Director to Dato' Lau Chee Kheong Shareholder |

Company Secretary

1. Ms. Ong Lu See ("**Ms. Ong**")

External auditors, BDO PLT

1. Mr. Goh Chee Beng, Engagement Partner
2. Ms. Seng Jing Han, Senior Manager

Shareholders, Proxies and Corporate Representatives

As per attendance list

By Invitation

As per attendance list

Poll Administrator

Tricor Investor & Issuing House Services Sdn. Bhd.

Scrutineers

Value Creator Consultancy

The lists of all attendees at the 7th AGM was set out in the Attendance List as attached and which shall form an integral part of these minutes.

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1 Chairman’s Welcome Address

- 1.1 Dato’ Chairman extended a warm welcome to all shareholders, corporate representatives, proxy holders and guests (“Attendees”) to the 7th AGM of the Company.
- 1.2 Dato’ Chairman then reminded all Attendees to note the administrative arrangements as sent together with the Notice of the 7th AGM and encouraged them to seek assistance with representatives of the Share Registrar, Tricor Investor & Issuing House Services Sdn. Bhd. (“**Tricor**”) should the need arise. Dato’ Chairman also prohibited voice or video recording of this meeting proceeding.
- 1.3 Thereafter, Dato’ Chairman introduced members of the Board, the Company Secretary and the Audit Engagement Partner from the external auditors, BDO PLT.

2 Call to order and determination of quorum

- 2.1 Dato’ Chairman called the meeting to order and proceeded with the meeting proper upon receipt of confirmation from the Company Secretary, Ms. Ong, that a quorum was present.

3 Performance Report

- 3.1 Dato’ Chairman proceeded to invite Dr. Matin Ng, the Deputy Group CEO to share on the Group’s performance over the past 12 months and the Group’s strategic plan going forward. Dr. Matin Ng would also answer the questions from Minority Shareholder Watch Group (“**MSWG**”) in their letter to the Board of Directors dated 30 December 2024.
- 3.2 Dr. Matin Ng started off with a presentation which outlined the background of UWC and its subsidiaries (“**the Group**” or “**UWC Group**”), the vision and mission as well as the core values underpinning the Group’s ethos and guiding its business focus. He went on to share updates on business activities whereby semiconductor industry was the key contributor to the Group’s revenue followed by life sciences and medical technology and other industries. He then shared on operation sites, capital investment, products, financial review and performance, business strategic plan, acquisitions of subsidiaries, namely MCT (Thailand) Co., Ltd and MCE Technologies Sdn Bhd in the 2nd Quarter Financial Year ended 31 July 2024 and sustainable activities.
- 3.3 In respect of sustainability efforts, Dr. Matin Ng shared that UWC is a member of FTSE4Good index and is committed to incorporate and maintain highest standards of ESG practices in UWC’s businesses. He also shared on UWC green efforts on environment and accreditation achieved in providing technical training and scholarship programmes for talent growth and retention.

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4 Questions & Answers Session

- 4.1 Dr. Matin Ng went on to address the questions from MSWG for the benefit of the Attendees. The written questions from MSWG on Operational and Financial matters, and Corporate Governance together with the Board’s responses were enclosed under Appendix A to these minutes.

5 Notice of Meeting

- 5.1 Dato’ Chairman proposed that the Notice of the 7th AGM which was announced and circulated to the shareholders, directors and auditors on 29 November 2024 be taken as read. The said Notice was also published in a nationally circulated newspaper. Consent was obtained from the shareholders.
- 5.2 Dato’ Chairman proceeded with the meeting agenda proper by stating that voting at this AGM would be conducted on a poll in accordance with para 8.29A of the Main Market Listing Requirements (“**MMLR**”) of Bursa Malaysia Securities Berhad (“**Bursa Securities**”). He then exercised his right, as Chairman of the meeting, to demand for poll in accordance with Clause 121 of the Company’s Constitution for all seven (7) ordinary resolutions as stated in the Notice of the 7th AGM.
- 5.3 Dato’ Chairman informed that he would vote in accordance with the instructions given to him by the shareholders who had appointed him as their proxy.
- 5.4 He added the Company had appointed Tricor as Poll Administrator to conduct the polling process and Value Creator Consultancy (“**VCC**”) as Scrutineers to verify the poll results. The polling process would be conducted upon the conclusion of the deliberation of all items on the meeting agenda.

6 To receive the Audited Financial Statements for the financial year ended 31 July 2024 together with the Reports of the Directors and Auditors thereon

- 6.1 Dato’ Chairman tabled the Audited Financial Statements for FY2024 together with the Reports of the Directors and Auditors as set out in the Annual Report 2024. He added that this agenda item was meant for discussion only. It did not require the approval of shareholders and hence would not be put for voting.
- 6.2 Dato’ Chairman invited accounting-related questions from the floor. No queries were noted.
- 6.3 Dato’ Chairman then declared that the Audited Financial Statements for FY2024 together with the Reports of the Directors and Auditors were duly tabled and received by the shareholders at this 7th AGM.

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7 To re-elect the following Directors who retire in accordance with Clause 165.1 of the Company’s Constitution and who, being eligible, have offered themselves for re-election:

- (a) **Dato’ Ng Chai Eng (OR1)**
- (b) **Dato’ Lio Chee Yeong (OR2)**

7.1 Dato’ Chairman informed that Ordinary Resolutions 1 and 2 dealt with the re-election of two (2) Directors, namely, Dato’ Ng Chai Eng and Dato’ Lio Chee Yeong. He added that both retired pursuant to Clause 165.1 of the Company’s Constitution and being eligible, had offered themselves for re-election. He also pointed out that their profiles were disclosed in the Annual Report 2024. Shareholders could refer to the Explanatory Notes accompanying Notice of this AGM in the Annual Report 2024 for details on the Board’s justifications and basis in support of their re-election.

7.2 Dato’ Chairman reminded that the poll on these Ordinary Resolutions 1 and 2 would be conducted upon the conclusion of the deliberation of all items on the meeting agenda.

8 To re-elect Jariyah Binti Hashim as Director who retires pursuant to Clause 156 of the Company’s Constitution and being eligible, has offered herself for re-election (OR 3)

8.1 Dato’ Chairman informed that Ordinary Resolution 3 dealt with the re-election of Puan Jariyah Binti Hashim as Director of the Company pursuant to Clause 156 of the Company’s Constitution and being eligible, is offering herself for re-election. He also pointed out that her profile was disclosed in the Annual Report 2024. Shareholders could refer to the Explanatory Notes accompanying Notice of this AGM in the Annual Report 2024 for details on the Board’s justifications and basis in support of her re-election.

8.2 Dato’ Chairman informed that the poll on this Ordinary Resolution 3 would be conducted upon the conclusion of the deliberation of all items on the meeting agenda.

9 To approve and ratify the payment of Directors’ fees and benefits paid to the Independent Non-Executive Directors of the Company amounting to RM26,000 for the period from 2 May 2024 until the conclusion of this 7th Annual General Meeting of the Company (OR 4)

9.1 Dato’ Chairman then moved on to agenda item 4 which was to approve and ratify the payment of Directors’ fees and benefits paid to the Independent Non-Executive Directors (“**INEDs**”) of the Company amounting to RM26,000 for the period from 2 May 2024 until the conclusion of this 7th Annual General Meeting of the Company.

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- 9.2 Dato’ Chairman informed that he and his fellow INEDs as well as persons connected to them had abstained from voting on this resolution.
- 9.3 Dato’ Chairman also informed that the poll on this Ordinary Resolution 4 would be conducted upon the conclusion of the deliberation of all items on the meeting agenda.
- 10 To approve the payment of Directors’ fees and benefits payable of up to an aggregate amount of approximately RM195,000 to the Independent Non-Executive Directors from 7 January 2025 until the conclusion of the next Annual General Meeting of the Company (OR 5)**
- 10.1 Dato’ Chairman informed that agenda item 5 which was to approve the payment of Directors’ fees and benefits payable of up to an aggregate amount of approximately RM195,000 to the INEDs from 7 January 2025 until the conclusion of the next Annual General Meeting of the Company.
- 10.2 Dato’ Chairman informed that he and his fellow INEDs as well as persons connected to them had abstained from voting on this resolution.
- 10.3 Dato’ Chairman also informed that the poll on this Ordinary Resolution 5 would be conducted upon the conclusion of the deliberation of all items on the meeting agenda.
- 11 To re-appoint BDO PLT as Auditors of the Company and to authorise the Directors to determine their remuneration (OR 6)**
- 11.1 Dato’ Chairman shared that BDO PLT had indicated their willingness to accept the re-appointment for the ensuing year. The Attendees were informed that Ordinary Resolution 6 was on the re-appointment of BDO PLT as Auditors of the Company for the ensuing year and to authorise the Directors to fix their remuneration.
- 11.2 Dato’ Chairman informed that the poll on this Ordinary Resolution 6 would be conducted upon the conclusion of the deliberation of all items on the meeting agenda.
- 12 Authority to allot and issue shares by directors pursuant to sections 75 and 76 of the Companies Act 2016 (OR 7)**
- 12.1 Having concluded the ordinary business of the 7th AGM, Dato’ Chairman then moved on to the special business on the meeting agenda.

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- 12.2 He informed that, if passed, the Ordinary Resolution 7 would empower the Directors to allot and issue shares up to an amount not exceeding 10% of the total issued shares capital of the Company (“**General Mandate**”). As at 29 November 2024, the date of notice, no new shares were issued in the Company pursuant to the General Mandate granted to the Directors at the last AGM held on 8 January 2024.
- 12.3 He further informed that the renewal of the General Mandate would provide flexibility to the Company for any possible fund-raising activities, including but not limited to further placement of shares, for purpose of funding future investment, working capital and/or acquisitions as well as to avoid any delay and cost in convening general meetings to specifically approve such issuance of shares.
- 12.4 Dato’ Chairman added that approval from the shareholders today would also mean that shareholders had waived their statutory pre-emptive rights under Section 85 of the Companies Act 2016 reading together with Clause 31 of the Constitution of the Company, to be offered new shares ranking equally to the existing issued shares of the Company arising from issuance of new shares pursuant to this General Mandate.
- 12.5 Dato’ Chairman also informed that the poll on this Ordinary Resolution 7 would be conducted upon the conclusion of the deliberation of all items on the meeting agenda.

13 Any other business

- 13.1 The Chairman noted from the Company Secretary that no notice of any other business for transaction at this 7th AGM had been received by the Company.

14 Polling process

- 14.1 On Dato’ Chairman’s invitation, a representative of Tricor briefed on the procedures for the conduct of poll. The representative stressed that a wristband printed with a personalised passcode had been to given to each shareholder upon registration.

The personalised passcode would allow each shareholder to access to Tricor e-Vote system to cast their vote. Shareholders acting as proxy or corporate representative need to login to Tricor e-Vote system once with their personalised passcode. Shareholders were to cast their vote using the personalised passcode belonging to them only. Voting kiosks had been set up and each kiosk was equipped with a tablet. Tricor staff would be stationed at the voting kiosks to assist shareholders who needed assistance.

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- 14.2 The poll vote count would commence after the adjournment of the meeting and the results of the poll would be verified by the Scrutineer, VCC before handing over to Dato’ Chairman for announcement.
- 14.3 Dato’ Chairman then declared, with consent from shareholders, proxies and corporate representatives that the meeting be adjourned for 15 minutes or once the results were available to announce the results, whichever is earlier, from 3.42 pm for the poll vote count and would resume later for the declaration of poll results in respect of Ordinary Resolutions 1 to 7.

15 Announcement of poll results

- 15.1 The meeting was reconvened at 4.08 pm. Dato’ Chairman called the meeting to order and thanked the Attendees for their patience in waiting for the results.
- 15.2 Dato’ Chairman then announced the poll results for all 7 Ordinary Resolutions (“**OR**”) as tabulated below upon receipt of report from the Scrutineer. The result of the poll was also projected on the screen for ease of view by all Attendees.

| OR | Vote For | | Vote Against | | Total Votes | |
|----|--------------|---------|--------------|---------|--------------|--------|
| | No of shares | % | No of shares | % | No of shares | % |
| 1 | 597,010,660 | 99.9999 | 100 | 0.0001 | 597,010,760 | 100.00 |
| 2 | 932,303,449 | 98.4976 | 14,221,100 | 1.5024 | 946,524,549 | 100.00 |
| 3 | 947,484,449 | 99.9999 | 100 | 0.0001 | 947,484,549 | 100.00 |
| 4 | 945,970,249 | 99.9999 | 200 | 0.0001 | 945,970,449 | 100.00 |
| 5 | 945,968,349 | 99.9998 | 2,100 | 0.0002 | 945,970,449 | 100.00 |
| 6 | 947,484,449 | 99.9999 | 100 | 0.0001 | 947,484,549 | 100.00 |
| 7 | 852,621,199 | 89.9879 | 94,863,350 | 10.0121 | 947,484,549 | 100.00 |

- 15.3 Based on the results as verified by the Scrutineer, all 7 Ordinary Resolutions were passed with majority votes. Dato’ Chairman then declared all 7 Ordinary Resolutions duly carried.

It was RESOLVED as follows:

Ordinary Resolution 1

“THAT Dato’ Ng Chai Eng be and is hereby re-elected as Director of the Company pursuant to Clause 165.1 of the Company’s Constitution.”

Ordinary Resolution 2

“THAT Dato’ Lio Chee Yeong be and is hereby re-elected as Director of the Company pursuant to Clause 165.1 of the Company’s Constitution.”

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Ordinary Resolution 3

“THAT Puan Jariyah Binti Hashim be and is hereby re-elected as Director of the Company pursuant to Clause 156 the Company’s Constitution.”

Ordinary Resolution 4

“That the ratification of payment of Directors’ fees and benefits paid to the Independent Non-Executive Directors of the Company amounting to RM26,000 for the period from 2 May 2024 until the conclusion of the 7th AGM of the Company was approved.”

Ordinary Resolution 5

“That the payment of Directors’ fees and benefits payable of up to an aggregate amount of approximately RM195,000 to the Independent Non-Executive Directors from 7 January 2025 until the conclusion of the next AGM of the Company was approved.”

Ordinary Resolution 6

“That BDO PLT was re-appointed as Auditors of the Company and the Directors be authorised to determine their remuneration.”

Ordinary Resolution 7

Authority to allot and issue shares pursuant to Sections 75 and 76 of the Companies Act 2016

“THAT, subject always to the Companies Act 2016 (“**the Act**”), the Company’s Constitution, the Main Market Listing Requirements of Bursa Malaysia Securities Berhad (“**Bursa Securities**”) and the approvals of the relevant government or regulatory authorities, where such approval is required, the Directors be and are hereby authorised and empowered pursuant to Sections 75 and 76 of the Act to issue and allot shares in the Company at any time, at such price, upon such terms and conditions, for such purposes and to such person or persons, as the Directors may in their absolute discretion deem it and expedient in the interest of the Company, provided that the aggregate number of shares to be issued pursuant to this resolution does not exceed ten per centum (10%) of the total number of issued shares of the Company for the time being.

AND THAT the Directors are also empowered to obtain the approval from the Bursa Securities for the listing and quotation for the additional shares to be issued and THAT such authority shall continue to be in force until the conclusion of the next AGM of the Company.

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AND THAT pursuant to Section 85 of the Act, read together with Clause 31 of the Constitution of the Company, approval be and is hereby given to waive the statutory pre-emptive rights of the shareholders of the Company to be offered new shares ranking equally to the existing issued shares of the Company arising from issuance of new shares pursuant to this mandate.

AND THAT the new shares to be issued shall, upon allotment and issuance, rank equally in all respects with the existing shares of the Company, save and except that they shall not be entitled to any dividends, rights, allotments and/or any other forms of distribution that which may be declared, made or paid before the date of allotment of such new shares.”

16 Conclusion

There being no further business, the meeting closed at 4.14 pm with a vote of thanks to the Chair.

Confirmed as a correct record

Dato' Wan Hashim Bin Wan Jusoh
Chairman



YOUR ONE-STOP
SOLUTIONS CENTER

MSWG Q&A



Y o u r O n e - S t o p S o l u t i o n s C e n t e r

Sheet metal parts • Precision machining parts • Instrument sub-assembly • Electro-mechanical assembly • Full turnkey machine assembly

Question 1a

The following are the financial highlights of the Group. The Group recorded the lowest PBT and PAT margins in FYE2024 in a span of 7 years, dropping from an average of 29% and 23% respectively, to the record low margins of 8% and 5% in the reporting period.

| | FYE2018 | FYE2019 | FYE2020 | FYE2021 | FYE2022 | FYE2023 | FYE2024 |
|------------|---------|---------|---------|---------|---------|---------|---------|
| Revenue | 136,495 | 144,354 | 219,050 | 285,024 | 345,631 | 271,744 | 248,397 |
| PBT | 37,327 | 46,191 | 72,659 | 114,789 | 139,736 | 67,876 | 18,781 |
| PAT | 31,224 | 36,236 | 57,764 | 91,533 | 106,774 | 53,826 | 13,196 |
| PBT Margin | 27% | 32% | 33% | 40% | 40% | 25% | 8% |
| PAT Margin | 23% | 25% | 26% | 32% | 31% | 20% | 5% |

What factors contributed to the record low margins of 8% and 5% in the reporting period, compared to the historical averages of 29% and 23% of PBT and PAT margins, respectively?



Y o u r O n e - S t o p S o l u t i o n s C e n t e r

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Question 1a

Response from UWC:

There are several factors contributed to the low margins in FYE2024. Albeit the slowdown in semiconductor market, the Group has consistently invested in human resources and additional CAPEX incurred, such as clean room construction, high end machineries and equipment to support its front-end customers. Hence, fixed costs such as staff costs and depreciation expenses increased in FYE2024 despite revenue dropped, resulted in lower margins.

Furthermore, the Group's subsidiaries are still at infant stage and making loss in FYE2024, as new operation setup upon incorporation and require some years to reach breakeven. Meanwhile the Group is also transforming the business for MCE and MCT upon acquisition, and working on post integration and subsidiaries profitability.

To face near term challenges of weaker market demand for semiconductor industry, the Group has slowly tapped into front end semiconductor which causing revenue mix swing. Margin has been impacted in recent year due to high initial cost to fulfil customers stringent requirements as well as it will take some years to ramp up production and achieve economies of scale.



Y o u r O n e - S t o p S o l u t i o n s C e n t e r

Sheet metal parts • Precision machining parts • Instrument sub-assembly • Electro-mechanical assembly • Full turnkey machine assembly

Question 1b

Does the Group anticipate that this trend of low margins will continue into the next fiscal year? If so, what strategic actions will the Management take to improve the PBT and PAT margins?

Response from UWC:

The Group's revenue started to show growth quarter over quarter since Q1FY2024 to Q4FY2024, and continue the momentum in Q1FY2025. The Group's margins started to show recovery in Q1FY2025 and estimated to continue improve in Q2FY2025. This is mainly contributed by its front end customers where certain first articles had been approved and mass production has being carried out. In addition, the Group's book order remains strong and has increased over quarters.



Y o u r O n e - S t o p S o l u t i o n s C e n t e r

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Question 2a

The following illustrates the segmental revenue for the Group in FYE2023 and FYE2024. (Source: Pages 109-110 of the Annual Report (AR) 2024)

| Segmental Revenue (RM'000) | FYE2023 | in % | FYE2024 | in % |
|-------------------------------------|---------|------|---------|------|
| Semiconductor | 177,924 | 66 | 118,566 | 48 |
| Life science and Medical Technology | 68,693 | 25 | 69,026 | 28 |
| Others | 25,127 | 9 | 60,806 | 24 |
| Total Revenue | 271,744 | 100 | 248,398 | 100 |

While the semiconductor segment is recovering, the 'Others' segment has significantly increased its contribution to the Group's topline, rising from 9% in FYE2023 to 24% in FYE2024.

What specific services are included under the 'Others' segment reporting?

Response from UWC:

“Others” segment refers to 5G network equipment, autonomous vehicle-related chip testers and electric vehicle (“EV”) battery testers.



Y o u r O n e - S t o p S o l u t i o n s C e n t e r

Sheet metal parts • Precision machining parts • Instrument sub-assembly • Electro-mechanical assembly • Full turnkey machine assembly

Question 2b

(b) What are the primary factors driving the substantial increase in the 'Others' segment's contribution to the Group's revenue in FYE2024? Will the 'Others' segment continue being the predominant contributor to the Group's revenue in the next fiscal year?

Response from UWC:

The primary factors driving substantial increase in “Others” segment are deriving from EV segments, as it has been showing promising growth. “Others” segment will continue to be one of the predominant contributors to the Group’s revenue in the next fiscal year.



Y o u r O n e - S t o p S o l u t i o n s C e n t e r

Sheet metal parts • Precision machining parts • Instrument sub-assembly • Electro-mechanical assembly • Full turnkey machine assembly

Question 3

According to Hong Leong Research House report dated 20 December 2024, the Group targeted to complete the first phase of clean room for front end semiconductor business by January 2025 and full completion of the three-storey clean room building by end of March 2025.

a) Is the construction of the three-storey clean room building in Batu Kawan on schedule for completion by the end of March 2025?

Response from UWC:

The construction of clean room is expected to be completed by end of March 2025.

b) What is the total investment cost for the construction and outfitting of the new clean room building?

Response from UWC:

The total investment cost would be RM25 million, where RM13 million for new building construction and RM12 million for clean room construction.



Y o u r O n e - S t o p S o l u t i o n s C e n t e r

Sheet metal parts • Precision machining parts • Instrument sub-assembly • Electro-mechanical assembly • Full turnkey machine assembly

Question 3

c) How much additional production capacity will the new clean room building provide for the Group's semiconductor operations?

Response from UWC:

The new clean room building will provide additional space by 17,000 square feet for Class 10k, and additional space by 7,300 square feet for Class 100 clean room.

d) What measures are being taken to ensure the new clean room building is environmentally sustainable?

Response from UWC:

The management has taken necessary steps to ensure the clean room are environmental friendly, such as use of water-cooling system for the clean room to reduce the temperature, that cut down the consumption of the electricity. The Group also utilize HVAC system to achieve the maximized energy efficiency.



Y o u r O n e - S t o p S o l u t i o n s C e n t e r

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Question 4a

The Group's trade receivables that were past due more than 90 days increased to RM13.4 million in FYE2024 from RM5.6 million in FYE2023. (Source: Page 130 of AR2024)

9. TRADE AND OTHER RECEIVABLES (continued)

(f) Lifetime expected loss provision for trade receivables are as follows:

| Group | Not past due | Trade receivables - days past due | | | | Total |
|-------------------------------|-------------------|-----------------------------------|------------------|------------------|-------------------|-------------------|
| | | 1 - 30 | 31 - 60 | 61 - 90 | > 90 | |
| 31 July 2024 | | | | | | |
| Trade receivables, gross (RM) | 52,022,363 | 11,069,596 | 3,942,737 | 1,089,885 | 13,382,293 | 81,506,874 |
| Impairment losses (RM) | (21,293) | (16,854) | (6,548) | (5,521) | (1,076,139) | (1,126,355) |
| | <u>52,001,070</u> | <u>11,052,742</u> | <u>3,936,189</u> | <u>1,084,364</u> | <u>12,306,154</u> | <u>80,380,519</u> |
| 31 July 2023 | | | | | | |
| Trade receivables, gross (RM) | 43,371,903 | 7,418,303 | 2,955,308 | 456,692 | 5,569,877 | 59,772,083 |
| Impairment losses (RM) | (17,107) | (21,105) | (27,905) | (9,063) | (732,121) | (807,301) |
| | <u>43,354,796</u> | <u>7,397,198</u> | <u>2,927,403</u> | <u>447,629</u> | <u>4,837,756</u> | <u>58,964,782</u> |

What difficulties did the Group face in recovering trade receivables that were more than 90 days overdue, especially with the notable rise in the outstanding amount?



Y o u r O n e - S t o p S o l u t i o n s C e n t e r

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Question 4a

Response from UWC:

The rise in outstanding amount mainly due to on-going price variance issues, quality alignment issues, returns and rework with the Group's main customers that are still pending closure.

b) What are the profiles of these customers who make up the Group of trade receivables that were overdue more than 90 days during FYE2024?

Response from UWC:

These customers are mainly from semiconductor and life science segments.

c) How much of the total overdue amount has the Group managed to collect up to now?

Response from UWC:

Almost all.



Y o u r O n e - S t o p S o l u t i o n s C e n t e r

Sheet metal parts • Precision machining parts • Instrument sub-assembly • Electro-mechanical assembly • Full turnkey machine assembly

Question 5a

The Group obtained government grant from the Northern Corridor Implementation Authority Malaysia ('NCIA') and Malaysian Investment Development Authority ('MIDA') worth RM2.9 million. (Source: Page 136 of AR2024)

What specific projects or initiatives are the Group planning to fund with the grants from NCIA and MIDA?

Response from UWC:

The RM2.9 million government grant obtained from MIDA was funded for approved machineries investment incurred for Modernization and upgrading of facilities and tools to undertake manufacturing activities for Multinational Corporations (MNCs) and Malaysian conglomerates (outsourcing activities)..



Y o u r O n e - S t o p S o l u t i o n s C e n t e r

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Question 5b

Does the grant from NCIA and MIDA have an expiration date or a specific period within which the funds must be utilised? If yes, what plans do the Group have for sustaining the projects after the grant period ends?

Response from UWC:

The grants from NCIA and MIDA are related to domestic investment strategic fund which provides matching grant to the Group based on a reimbursement basis on the approved machines incurred that involving Industry 4.0 adoption. In accordance with MFRS120, the grants were amortized over the periods and in the proportions in which depreciation expenses on those machines are recognized.



Y o u r O n e - S t o p S o l u t i o n s C e n t e r

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The Group ongoing commitment to environmental sustainability includes the consideration of new green-technologies machinery investment such as energy saving and hydraulically driven machines to conserve energy and resources across our operations, as well as the use of Lithium Battery Electric Forklift to reduce our carbon footprint. (Source: Page 7 of the AR2024)

When does the Group plan to implement the new green-technologies machinery, such as energy-saving and hydraulically driven machines?

Response from UWC:

The implementation of new green-technologies machinery investment, such as energy-saving and hydraulically driven machines are in the Group's near-term plans and coming years considerations



Y o u r O n e - S t o p S o l u t i o n s C e n t e r

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What are the expected environmental and operational benefits of using energy-saving and hydraulically driven machines once implemented?

Response from UWC:

The expected environmental benefits are Reduction in Energy Consumption and Greenhouse Gas (GHG) Emissions:

- ❑ Energy-efficient Hydraulics
 - ❑ Energy-saving hydraulic systems are designed to consume less energy by optimizing fluid flow, reducing pressure drops, and using variable speed drives. This leads to a significant reduction in overall energy usage.
- ❑ Lower Carbon Footprint
 - ❑ By reducing the energy required to operate machines, these systems directly contribute to lower carbon emissions, especially when the energy comes from cleaner sources like renewable electricity.



Y o u r O n e - S t o p S o l u t i o n s C e n t e r

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Response from UWC:

The expected operational benefits include Increased Efficiency, Lower Operating:

- Fuel Savings:
 - By using less fuel or electricity, companies can significantly lower their operational costs. For example, a hydraulically optimized system could reduce fuel consumption by up to 25–40%, depending on the application.
- Maintenance Cost Reduction:
 - These energy-saving systems usually have fewer components under stress, which results in fewer breakdowns and lower maintenance costs. Long-term, the need for hydraulic fluid changes, filters, and other components is reduced, saving on both labor and parts.



Y o u r O n e - S t o p S o l u t i o n s C e n t e r

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What is the estimated investment required for the adoption of these green technologies, and how will it be funded?

Response from UWC:

Moving forward the expected investment of green technologies would be solar for our new facilities, based on initial estimation, it is likely to be approximately RM 8 million and we would use internal generated fund to fund for such investment.



Y o u r O n e - S t o p S o l u t i o n s C e n t e r

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How much reduction in carbon footprint is anticipated with the use of Lithium Battery Electric Forklifts?

Response from UWC:

Lithium Battery Electric Forklifts can significantly reduce operational emissions (up to 40% or more) compared to diesel-powered forklifts, primarily due to zero tailpipe emissions, greater energy efficiency, and fewer fuel-related emissions.



Y o u r O n e - S t o p S o l u t i o n s C e n t e r

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THANK YOU

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